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CON O'KEEFE AND RUSSELL STREET PRECINCT MASTER PLAN

Document Set ID: 10:3051135bour Council | GroupGSA | April 2023 Version: 1, Version Date: 12/02/2024 We acknowledge the traditional custodians of the land, and pay our respects to their elders past present and emerging, recognising their continuing connection to land, waters and culture.

Issue	Title	Date	Prepared	Checked
1	Analysis Report	May 2021	BP	SH, FZ
2	Masterplan Draft - Working Group 2	June 2021	BP	SH, FZ
3	Revised Masterplan	February 2023	FZ	SH
4	Revised Masterplan	April 2023	FZ	SH
5	Revised Masterplan	July 2023	JM	SH, FZ
6	Revised Masterplan	September	FZ	SH
7	Masterplan	February 2024	FZ	SH
8				

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MASTERPLAN REPORT



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INTRODUCTION

The Con O'Keefe Park and Russell Street Precinct attracts local community and people from the wider region.

The Precinct has a strong recreation focus, embedded social infrastructure and local history which brings a diverse range of uses and values to the park.

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INTRODUCTION

The Con O'Keefe and Russell Street Precinct provides key open space and opportunities for the Albion Park community.

The master plan area is bounded by residential, recreational and commercial uses, with Albion Park Shopping Centre and Albion Park High School in close proximity.

The Master Plan will need to consider outcomes of the Albion Park Town Centre Plan and its recommendations.

The Shellharbour Local Government Area (LGA), is a growing Council area with a current population of 76,443 and due to grow to over 101,777 by 2041 - an increase of over 33%, in line with national forecasts.

The LGA incorporates both a number of new release areas, with young people and families, along with various areas with an ageing population. This diversity of age groups cultural background presents opportunities and challenges in the location and management of open space assets.

Changing demographics must also be considered when creating master plans which set the priorities for several years.









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REGIONAL CONTEXT

Physical context

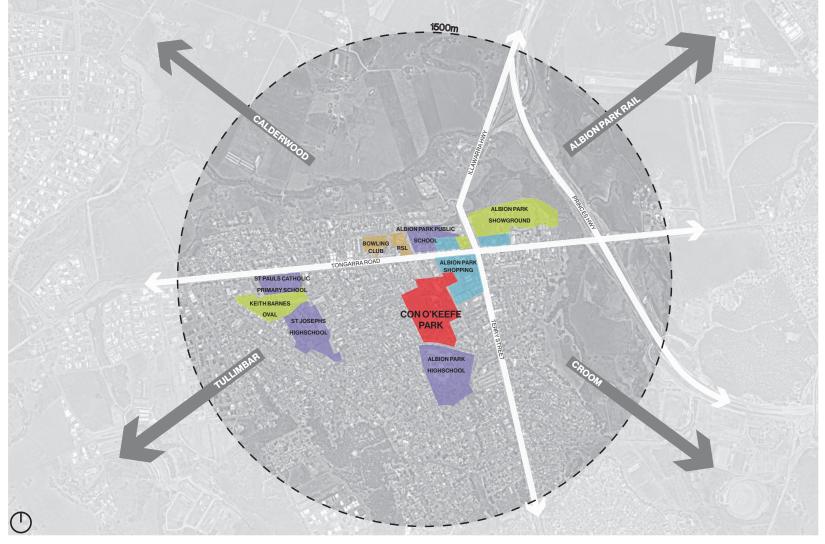
Con O'Keefe Park and Russell Street Precinct is located within the Albion Park town centre.

Economic context

Albion Park is a primarily residential area with the main town centre stretching along Tongarra Road. Most locals commute to work, with main employment destinations including Kiama, Shellharbour, Dapto, Port Kembla and Wollongong.

A cluster of town centre support facilities surround Con O'Keefe Park such as Albion Park Shopping Village, Albion Park Public School, Albion Park Highschool, Albion Park RSL and Albion Park Bowling Club.





LOCAL CONTEXT

Con O'Keefe Park and Russell Street precinct is located adjacent to the Albion Park Village which includes retail, commercial and social uses.

Parks and recreational facilities in the local area include:

Bicentennial Park

Albion Park Bowling Club

Albion Park RSL

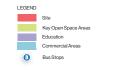
Mood Park

Albion Park Showground and Keith Grey Oval

Frasers Reserve

Accessibility

Bus Stops along Tongarra Road and Terry Street



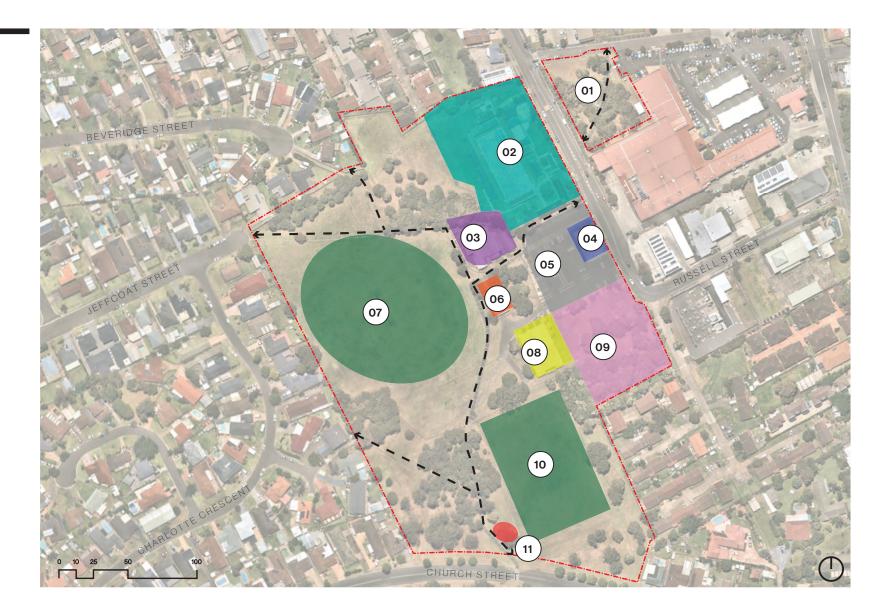


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CURRENT USE

Con O'Keefe Park and Russell Street components:

- 1. Melaleuca Park
- 2. Albion Park Swimming Pool
- 3. Albion Park Community Centre
- 4. Skatepark
- 5. Carpark
- 6. Former Tongarra Museum
- 7. Con O'Keefe Oval
- 8. Albion Park Library
- 9. Albion Park Pioneer Cemetery
- 10. Di Gorman Oval
- 11. Play equipment



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EXISTING FACILITIES



01/ Albion Park Pool

- Open 6am 6pm
- 50m Heated Pool
- Infants Pool
- Toddler Pool
- Splash Play
- Lawn open Area
- Outdoor Exercise Equipment



02/ Community Centre

- -Youth, Women and Family programs -Social support programs -Health and wellbeing programs -Community Garden
- -School holiday activities



03/ Albion Park Library

- ms 750m2
 - Open Monday Saturday



04/ Carpark

- 67 Car Parking Spaces
- Access to community centre, former Tongarra Museum, library, cemetery and swimming pool



05/ Sports Fields

- Di Gorman Oval, Soccer
- Con O'Keefe Oval, AFL/Cricket

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EXISTING FACILITIES



06/ Skate Park

- 400m2
- Banks, Hips, Quarters and Rails



07/ Melaleuca Park

- 3700m2



08/ Albion Park Pioneer Cemetery

- Heritage Listed



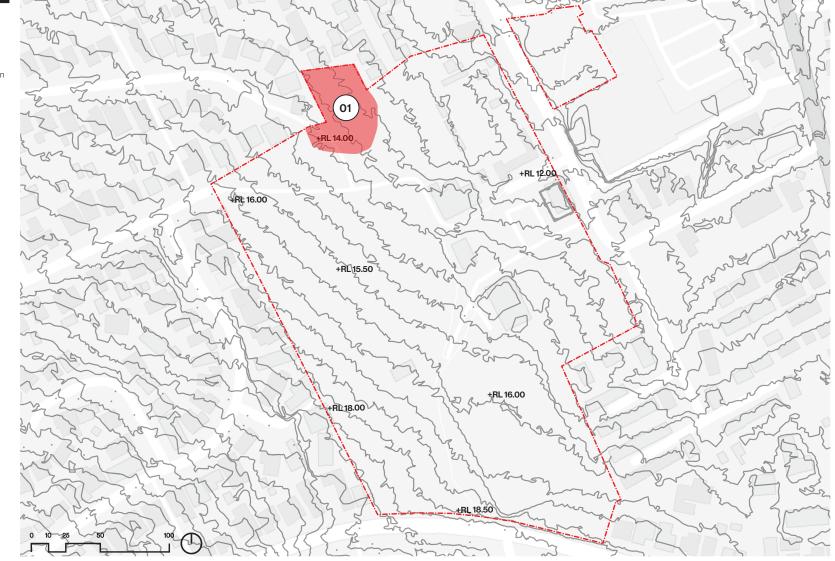
09/ Former Tongarra Museum

- Seniors Groups
- Church Groups

FLOOD STUDY

Con O'Keefe Park Recommendation

It is recommended that the existing levels (as shown on the map) be retained.



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Retain existing levels to avoid flooding to

LEGEND:

Site

____ Contours

nearby houses.

ECOLOGY

Ecology is the study of organisms and how they interact with the environment around them.

The conservation and protection of the local flora and fauna is important for the conservation and preservation of the local biodiversity.

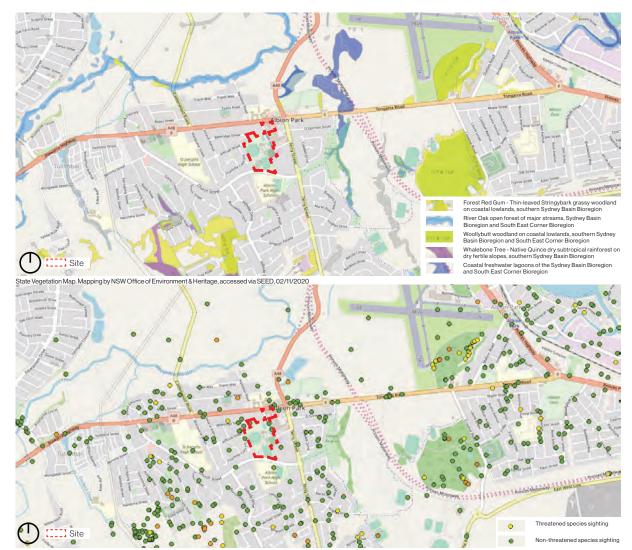
State Vegetation Map

The plant community mapping by Office of Environment and Heritage has not identified ecological plant communities within the area or immediately surrounding the site.

NSW Bionet

The NSW Bionet maps recorded species sightings within and in close proximity to the site, identify that no threatened species were recorded within the site or immediate surroundings.

Threatened species of birds and bats were recorded in the local area.



NSW Bionet - Species Sightings. Mapping by NSW Office of Environment & Heritage, accessed via SEED, 02/11/2020

HERITAGE STUDY

The master plan area is covered by the Shellharbour Local Environmental Plan (LEP) 2013.

Schedule 5 of Shellharbour LEP 2013 lists items of heritage significance in the local government area.

There is one locally listed heritage item within the master plan area, Pioneer Cemetery - Item 003.

Within a 150 meter buffer of the master plan area, are four listed heritage items:

Condons Surgery - Item 208

Albion Park School and Headmaster's residence - Item 011

ES&A Bank (Former) – Item 010

Albion Park Pioneer Cemetery Conservation Plan

The Albion Park Pioneer Cemetery Conservation Plan was prepared for Shellharbour City Council in 1996. It includes a detailed history and significance assessment of the cemetery and provides advice and recommendations about how to ensure the retention of its significance. While the plan has not been formally endorsed by the NSW Heritage Council, policies outlined in the document were considered during the preparation of the Open Space Master Plan.

The report clearly describes the environment context, Aboriginal histories of the locality and the broader historical background.



Image courtesy of Artefact - Location of heritage listed items surrounding the study area.



Image courtesy of Artefact - AHIMS site register search results

Preliminary background research indicates that European land use within Con O'Keefe and Melaleuca Parks has generally been agricultural in nature. It did not identify any evidence of domestic dwellings or significant structures ever being constructed within the study area

Advice was sought regarding Aboriginal and Non-Aboriginal Heritage. Appendix 1 details the advice received.

Aboriginal heritage

- Further Aboriginal heritage assessment of the study area conducted in accordance with the 'Due Diligence Code of Practice for the Protection of Aboriginal Objects in New South Wales' DECCW 2010 must be undertaken. Further Aboriginal heritage assessment and consultation may be required depending on the results of the due diligence assessment
- An Aboriginal Heritage Impact Permit (AHIP) may be required if Aboriginal sites are to be impacted. An Aboriginal Cultural Heritage Assessment report will be required to support the application for the AHIP. Aboriginal Consultation will need to be undertaken to assess the cultural significance of the assessment area

Non-Aboriginal Heritage

- There is one item of local heritage significance, listed on the Shellharbour LEP 2013 located within the study area:
- + Albion Park Pioneer Cemetery 1003
- No unlisted heritage items were identified within the study area during the preparation of this preliminary master plan.
- No impacts to heritage listed items outside of the study area anticipated as a result of the master plan implementation.
- A preliminary assessment of archaeological potential has found that the following archaeological remains may survive within Con O'Keefe and Melaleuca Parks:
- + There is low potential for evidence of burials within approximately 15 metres of the existing Albion Park Pioneer Cemetery boundary

- + There is moderate potential for evidence of a former structure or landscape feature to be present within Con O'Keefe Park
- There is likely to be nil-low potential for archaeological evidence of European land use to survive within the remainder of the Melaleuca and Con O'Keefe Park landscapes
- A Statement of Heritage Impact (SoHI) must be prepared for the project before works commence.



Image courtesy of Artefact - 1Albion Park Pioneer Cemetery, 1982 (Shellharbour Images, SCC).



Image courtesy of Artefact - 1961 aerial photograph showing undeveloped land within the study area and surrounding properties. Source. Spatial Lands View.



Image courtesy of Artefact - 1997 aerial photograph showing developed land within the stud area and surrounding properties. Source: Spatial Lands Viewer..



PLAY STUDY

The following strategies and approaches to play provision in open space have been used to inform the Con O'Keefe Park and Russell Street Precinct master plan.

Everyone Can Play Guidelines

The NSW Government has developed the 'Everyone Can Play' guidelines for designing play spaces which address equality and inclusiveness, to create an inviting space that encourages and supports the local community to come together.

The three key principles of the Everyone Can Play guidelines are:

Can I get there? Can I play? and Can I stay?

Accessibility and **Inclusion in Play**

Over time, there has been a significant shift in the evolution of accessibility and inclusion in play. From playgrounds complying with Australian Standards to now, where there is a deeper understanding around making spaces more accessible and providing a variety of experiences for the broader community.

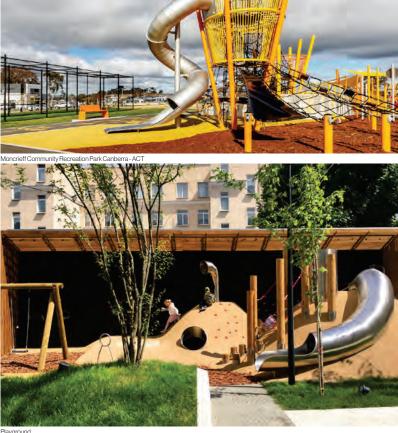
The notion of accessibility has further evolved to become the notion of inclusion. Whilst accessibility is almost a measurable thing (ramp grade, door width, table heights, etc.), inclusion broadens the scope to not only consider whether a space is accessible internally, but whether it can be got to from the outside world. Further, it also considers a breadth of provision to engage and afford experience for a diversity of disability.

An inclusive space needs to be welcoming not just in relation to disability but also to culture, all ages, all aspirations.

The Everyone Can Play principles of Can I get there? Can I Play? And Can I stay? Have been considered in the development of this master plan. Ensuring users can arrive, with much greater consideration of

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external connectivity (paths, ramps, crossings, public transport, parking, etc.), designing play for a much broader provision not just for physical activity for able bodied. Ensuring users can stay longer in the space through the extra provision of comfort and facilities.



Plavaround

CURRENT DESTINATIONS AND MOVEMENT

The following existing key destinations in Con O'Keefe and Melaleuca Park are key to understanding movement and access in the precinct.

Components of Con O'Keefe and Russell Street Precinct

- 1. Melaleuca Park
- 2. Albion Park Swimming Pool
- 3. Albion Park Shopping Village
- 4. Albion Park Community Centre
- 5. Skatepark
- 6. Carpark
- 7. Former Tongarra Museum
- 8. Con O'Keefe Oval
- 9. Albion Park Library
- 10. Albion Park Pioneer Cemetery
- 11. Di Gorman Oval
- 12. Play Equipment





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CONSULTATION ENGAGEMENT

Key Stakeholders

The objective of the community consultation process is to facilitate a dialogue between Shellharbour City Council and the public on the existing condition and future development of Con O'Keefe Park. To obtain a wide variety of community perspectives, Shellharbour City Council and the consultant team developed separate consultation methods for local residents and other key stakeholders.

Consultation for this project included:

- Council web site "Let's Chat"
- Direct stakeholder engagement
- Presentations to Council

OPPORTUNITIES

- Opportunity to incorporate Water Sensitive Urban Design (WSUD) into Russell Street share way.
- Community building to have direct access to outdoor space, gathering space for young and old and provide amenity to the sports fields.
- Usage on Di Gorman (soccer field) has increased and will continue to increase in usage with residential developments nearby. Preference to retain two seperate sports fields.
- Services have been capped on site from demolished amenities building. Investigate location with Council.
- Relocation of or consolidation of some built form to the Russell St frontage would activate the street frontage and encourage new users to the facilities.
- Consolidation of library and community centre into one building would allow the sharing of some facilities e.g. multi-purpose rooms.
- Opportunity to create a designated youth zone (multi-use courts, informal skate park elements)

CONSTRAINTS

- Need to be mindful of flooding, especially residences along Beveridge Street when considering changes in levels within the Park.
- Nearby Fire + Rescue Station and substation may impact the ability of Russell Street to be used as a share way. Possible opportunity to have shared way as part of a final stage.
- Antisocial behaviour observed on the site.
 Principles of Crime Prevention Through
 Environmental Design (CPTED) need to be considered.
- Peak parking demands are not met and overflow parking is required for large events.
- Pool impacted by surface water running off playing fields.

STAKEHOLDER CONSULTATION

The following stakeholders were contacted during the development of this master plan, and provided advice and feedback via Council's online engagement portal, Lets Chat:

- Pool Management
- Albion Park High School
- Albion Park Community Centre
- Albion Park Library
- Albion Park Pioneer Cemetery
- Albion Park Cricket Club
- Albion Park Soccer Club
- Albion Park Football Club
- Albion Park AFL Club

All sporting clubs requested improvements be made to the existing Oval, including and new amenities.

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COMMUNITY CONSULTATION LET'S CHAT

Key Results

Let's Chat is an online platform that Council uses to receive feedback. The summary of engagement found that 36 visitors engaged with the site.

- + 16 local residents
- + 8 Sport field users
- + 4 skate park users
- + 3 students
- + 1 library visitor
- + 1 local worker
- + 3 others
- The majority of the users visit the park at least once at week.

Travel to:

- + Car 45.7%
- + Walk 28.5%
- + Ride a bike 14.3%
- + Other 11.5%

How the park is used?



Play Sport











Skate Park

11.11%



Dog Walking



Library



Community Centre

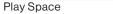


Socialise



Pass time - Relax







Appreciate nature

COMMUNITY CONSULTATION LET'S CHAT

What future project would you like to see?











Amenities / Change rooms

Multi-use courts

Community Event

Shade Structure



Passive Open Space



Appreciating Nature



Primary Play Space



Passive Recreation



Gathering Space



Active Recreation

Picnic



Community Garden



Outdoor Fitness

1.2%



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CON O'KEEFE PARK & RUSSELL STREET PRECINCT MASTER PLAN

The master plan for Con O'Keefe and Russell Street Precinct delivers a diverse and engaging park which provides a range of gathering, play, active and recreation spaces within a short distance of Albion Park centre.

The park has a strong sports and recreation focus, with strong community anchors of the library and community centre.

The master plan builds upon the existing uses to provide a park which delivers a wide range of informal and active uses as well as embeds a strong ecology and green heart for Albion Park.



Maleleuca Park - artist impresion

SITE OPPORTUNITIES PLAN

The plan shows the site opportunities and how the site characteristics can be enhanced to create a new and revitalised park and precinct.

1. Existing Seating Area 2. Slow Speed Street 3. Active Park Edge 4. Existing Swimming Pool 5. Extend and Improve Pool Facilities if required 6. New Car Park to Community garden and shed 7. Community Garden 8. Play Space IEFFCOAT STREET 9. Skate plaza 10. Existing Pool Entry 11. Existing Community Building 12. Former Tongarra Museum 13. Existing Library and expansion 14. Existing Oval 15. Existing Sports Field 16. Youth Space / fitness 17. Buffer Planting 18. Existing Native Trees wth Native Understory Planting 19. Outdoor Fitness 20. Existing Car Park 21. Albion Park Pioneer Cemetery 22. Picnic area LEGEND Site Existing Vegetation New Pedestrian Connection with Lighting Existing Sharepath Proposed Vehicle Access New Fence Boundary

Art Work



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CON O'KEEFE AND RUSSELL STREET PRECINCT MASTER PLAN

LEGEND



KEY

Fixed Components

- 1. Melaleuca Park
- 2. Albion Park Community Centre
- 3. Expanded Carpark
- 4. Plaza
- 5. Albion Park Library (possible location for public amenities)
- 6. Albion Park Pioneer Cemetery
- 7. Di Gorman Oval
- 8. Con O'Keefe Sportsfield
- 9. Albion Park Pool

Future Opportunities for Consideration

- 10. Raised Pedestrian Crossing
- 11. Multipurpose Area
- 12. BBQ Shelter / Picnic Tables
- 13. Outdoor Exercise Equipment Station
- 14. Seating Elements
- 15. Play Zone with opportunities for natural and artificial shading
- 16. Community Garden
- 17. Community Parking / Shed
- 18. Artwork
- 19. Basketball Hoops
- 20. New amenities



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GROUPGSA

North:



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60

80m

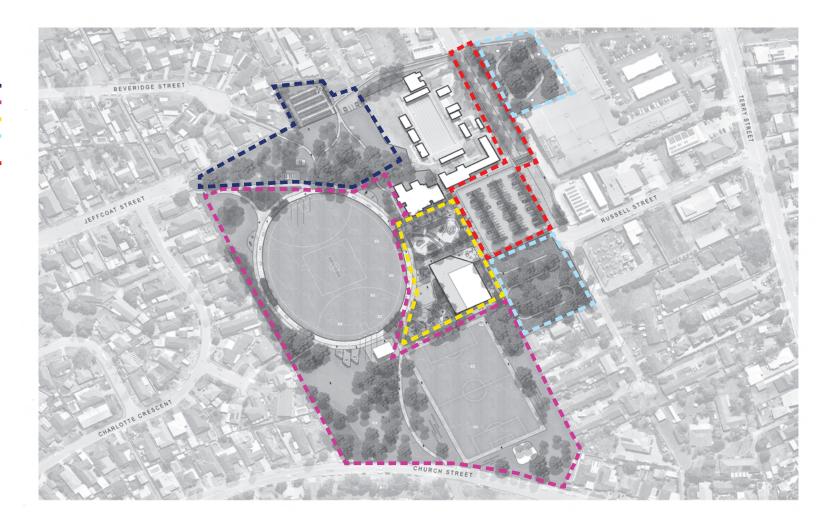
OVERALL MASTERPLAN AND KEY AREAS

The site area has been divided into areas with similar uses and characteristics to understand the subprecincts within the parks.

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. . .

- North precinctSport Precinct
- Recreation and leisure
- Albion Park Pioneer Cemetery & Melaleuca Park
- Car Park & Russell Street



CONNECTIVITY & ACCESSIBILITY

Connectivity and Accessibility

One of the main driving factors of the master plan is to increase the usability and accessibility of the park. Currently the park, present a main footpath that carries through the character of the local public domain. It is proposed a new footpath be added to create circulation around the area.

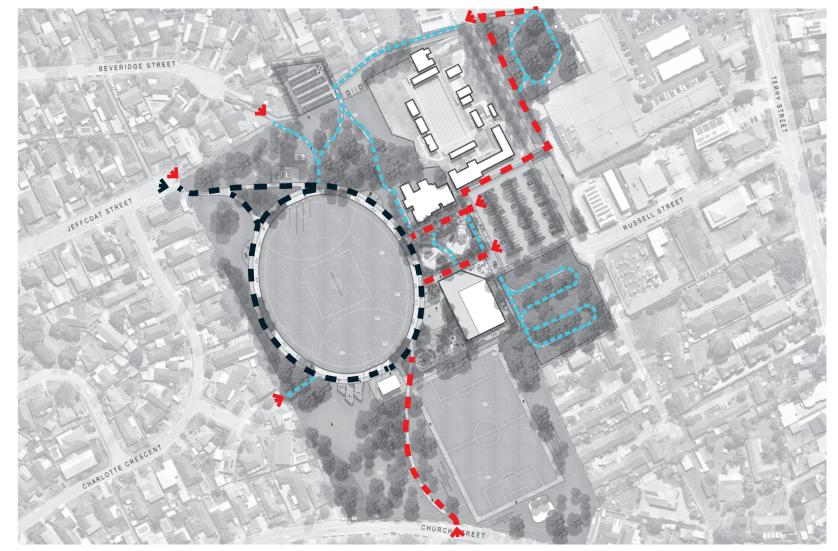
The Albion Park Pioneer Cemetery and Melaleuca Park will also be upgraded with a permeable and informal path and a raised boardwalk respectively.

The paths are designed for equal access with grades of walkways that comply with the Australian Standard.

The master plan indicates the vehicular access for maintenance and emergency from Jeffcoat Street, sections of this footpath will need to be designed to withstand the required load.

LEGEND:

- Main footpath to allow for vehicle loading
- Main footpath
- Secondary footpath
- Pedestrian access
- Maintenance vehicle access



THE PLAZA & LIBRARY

Albion Park Library, Community buildings and Plaza

The Albion Park Library, Community Facilities building, and the Albion Park Pool are fixed elements at Con O'Keefe Park and Russell Street Precinct and as such, the Master Plan has been designed around this fixed infrastructure. However, the former Tongarra Museum Building is not proposed to remain. This is due to the condition of the building, lack of appropriate use and the opportunities created for the overall site through its removal. This was considered against a number of factors during the development of the Master Plan, including, the current remaining useful life of the buildings, financial implications, Council's existing strategies such as the Shellharbour Community Facilities Study and Strategy and also the final design outcome for the entire site.

The master plan identifies a central space between the library and community centre to be developed as a connecting plaza to the adjacent buildings and an entry to the park. The plaza is an open and active space which provides areas for seating and gathering as well as spaces for activity.

Extension of the Albion Park Library Building

Through Council's Local Infrastructure Contributions Plan, Council has collected funds towards the extension of the Albion Park Library to serve the needs of the growing community in the west of the City.

It is recommended, to further improve the connection of the Library to the Plaza and the other buildings within the vicinity, the detailed design of the upgraded library should consider creating a new front entrance to the building off the plaza. It is considered this will improve legibility and presence of the library and potential opportunity to hold temporary markets. Critical to this, is the removal of the Former Tongarra Museum building.







Aspect Studio - Darling Square

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ACTIVE RECREATION AND LEISURE

Plaza with skate furniture

The existing skate park is proposed to be removed in this master plan.

The central space is planned to be an informal multiuse space with skate-able furniture and other elements that can be easily integrated into the proposed space. The vision is to create something unique that is multifunctional, embraces a diversity of users and activities, and encourages a large range of ages.

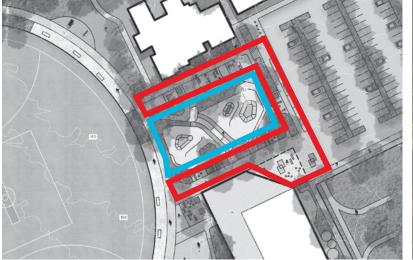
The proposed space is just above 700sqm.

Connecting spaces

The space is planned as a series of flexible 'outdoor rooms'. This space could accomodate:

- Library spill-out uses

- Seating and small gathering areas
- Ping pong area
- Foosball









Opportunity for playful furniture

NEW AMENITIES FACILITY

New amenities facilities are proposed within the park and will include change room, toilet and kiosk.

The new amenities facilities are proposed to be located between Con O'Keefe Oval and Di Gorman Oval in order to serve both sports fields.

There are 2 options for the amenities;

1. Built into the library development, or

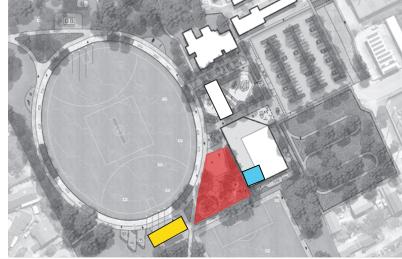
2. Stand alone building in the park.

With regards to the new facility option within the expanded library, consideration of connection to and passive surveillance of the play space will need to be considered. Ensuring an open connection between the library and the play space will be essential for activation of the play space area.

Options:

- Proposed change room for sport fields, public toilet and kiosk in between the two main sport fields.
- Proposed change room and amenities within the library.

Proposed play space





Campbell Park Amenities - Custom



Landmark - large changeroom facility

COMMUNITY GARDEN

The Illawarra Region has a vibrant, sustainable local food system that is resilient, prosperous, fair and secure.

Extract from the Illawarra Regional Food Strategy.

The community garden is proposed to be relocated from the Albion Park Community Centre to the outdoor area to the north of Con O'Keefe Park, nearby to the residential area.

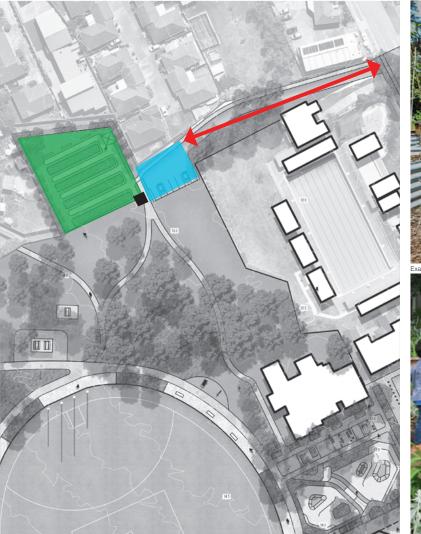
The proposed relocation and development of the community garden will be in accordance with Council's Community Gardens Strategy and associated documents.

Legend:

- Community Garden

Car park

- Shed







Example of community garden

RUSSELL STREET AND CAR PARK

The Con O'Keefe and Russell Street Precinct Master Plan aims to enhance the role of Russell Street, increase safety of pedestrians, active transport modes and create a sense of place upon arrival.

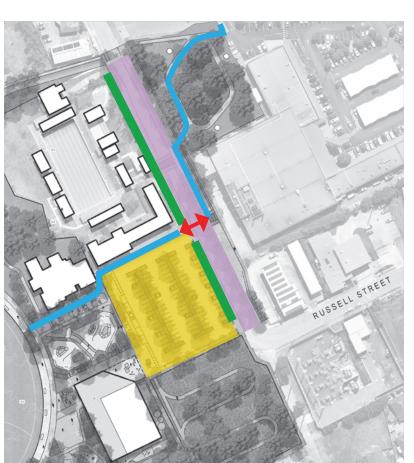
The master plan proposes two stages of work :

- Stage 1: Provide street trees along interface of Russell Street and the site. This will increase a sense of safety and provide shade for pedestrians. The provision of a new raised pedestrian crossing at the entry of Con O'Keefe Park will enhance connections throughout the town centre.
- Stage 2: off-street cycleway and a coloured pavement treatment with the aim to slow the speed of the traffic to make Russell Street more pedestrian friendly

The existing skatepark is also proposed to be removed, with informal skateboarding facilities incorporated in the Plaza area of the Master Plan. A new car park layout will increase the car park spaces up to 80 from 50 currently available.

Any future upgrades to the car park should ensure that the car park has the capability to provide electric vehicle (EV) charging stations and/or solar technology, with potential battery storage, to assist the community to meet Council's target of net zero emissions by 2050. Ensuring the car park has the capability to charge EVs will make it easier to install stations in the future. The inclusion of solar technology could support future EV charging stations and providing renewable energy options.









Greener car park spaces

SPORT AND FITNESS

Sport

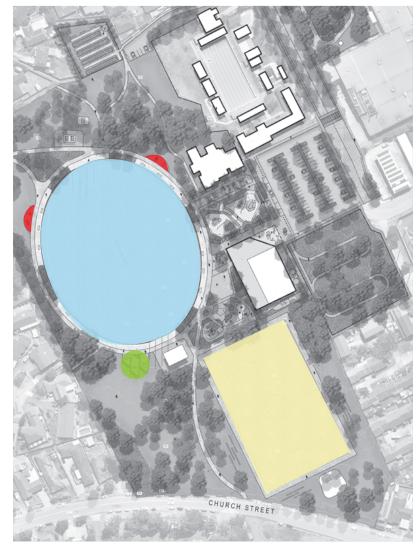
Within the precinct there are two existing active sports fields. Con O'Keefe sports field currently accommodates AFL and Cricket and Di Gorman sports field is used for football and soccer.

The Master Plan identifies upgraded sports facilities, with the inclusion of:

- Change room and amenities building
- Storage for sport clubs
- Lighting
- Picket fence around Con O'Keefe sports field

The master plan proposes a running circle around Con O'Keefe sports field, with outdoor exercise fitness stations suitable for all ages.

- Con O'Keefe Sports Field
- Di Gorman Oval
- Fitness
- Basketball hoops





Fitness equipment



PLAYSPACE

A play space that offers different challenges for a range of ages and abilities.

The play space is proposed as a drawcard for the local community, visitors who come to the library and other parts of the park, as well as to groups attending sports functions.

The play space is located to distribute activity in the park and be highly visible to other areas of the park.

The proposed location is connected to the library expansion and development, which provides opportunity for interaction between indoor community spaces and outdoor play.

The play space will provide opportunities for natural and artificial shading.





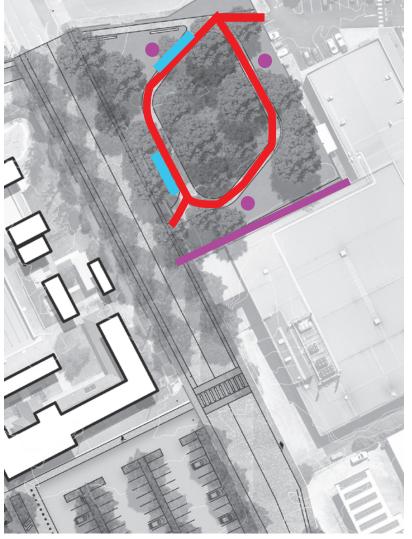


MELALEUCA PARK: ART & ECOLOGY

Melaleuca Park is an integrated pocket park with ecological value and importance as in informal shaded walkway and seating area near to the Albion Park centre. Upgrades proposed include:

- New permanent connection to improve passive surveillance from street edge
- Revegetation understory canopy in the center of the suspended loop to enhance biodiversity
- Scattered artwork and opportunity for murals along shopping centre wall











Artwork

ALBION PARK PIONEER CEMETERY

Opportunity for informal path and landscape improvements in the cemetery to enhance interpretation and appreciation of local history.

Refer to Aboriginal and non-Aboriginal Heritage Letter of Advice - Artefact 2021

Heritage listed items Albion Park Pioneer Cemetery.

Legend:

- Albion Park Pioneer Cemetery



Informal gravel path

LIGHTING STRATEGY

Preliminary lighting design has been investigated as part of this master plan and will consider Crime Prevention Through Environmental Design (CPTED) principles.

Pedestrian Lighting

New pedestrian and shared path lighting is proposed along primary routes within the precinct to enable and encourage safe use after dark.

General principles for lighting include:

- Light specification to minimise light spill beyond pathways, roads or fields, particularly into residential properties
- Lighting levels to Australian Standards

Car Park Lighting

Solar lighting should be considered for the car park and any future works.

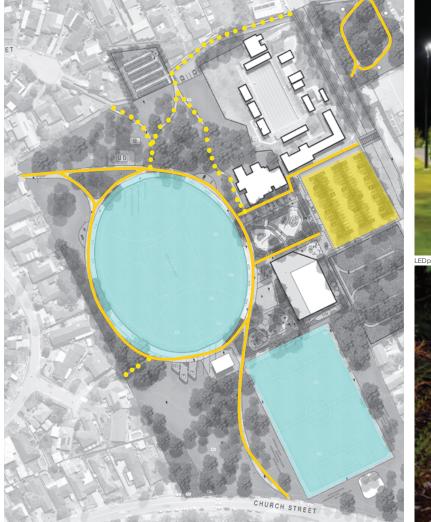
Car park lighting should be designed to minimise light spill and may include provision of timers to allow automatic control of light after certain hours.

Sport Lighting

Sportsfields will be provided with sport lighting to allow extended usage times.

LEGEND:

- Proposed main footpath lighting
- Proposed secondary footpath • • lighting
- Car park lighting
- Sport lighting







Feature LED Lighting

WAYFINDING & INTERPRETIVE SIGNAGE

Con O'Keefe and Russell Street Precinct Master Plan

The broader strategy of wayfinding signage is brought into the areas with informative signage located at the main entry point and key areas.

A second layer of interpretive signage is also proposed to enhance the connection between the user and the nature of the site.

Main Entrance signage is proposed on Russell Street and will display information on the library and the wider precinct.





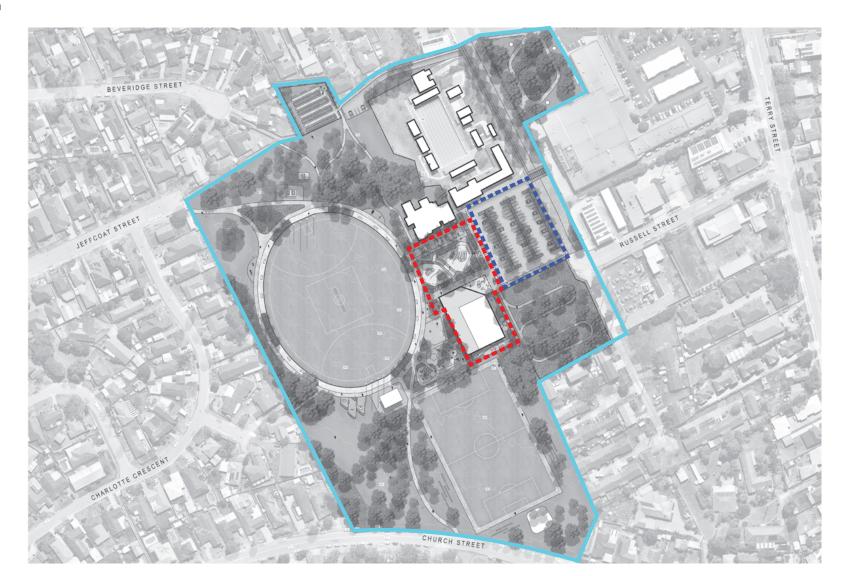
Interpretive signage

STAGING PLAN

The options identified in the master plan will be subject to detailed design and funding. The options and recommendations will be prioritised in accordance with this staging plan, and incorporated into Council's Long Term Financial Plan, Delivery Plan and Operational Plan.

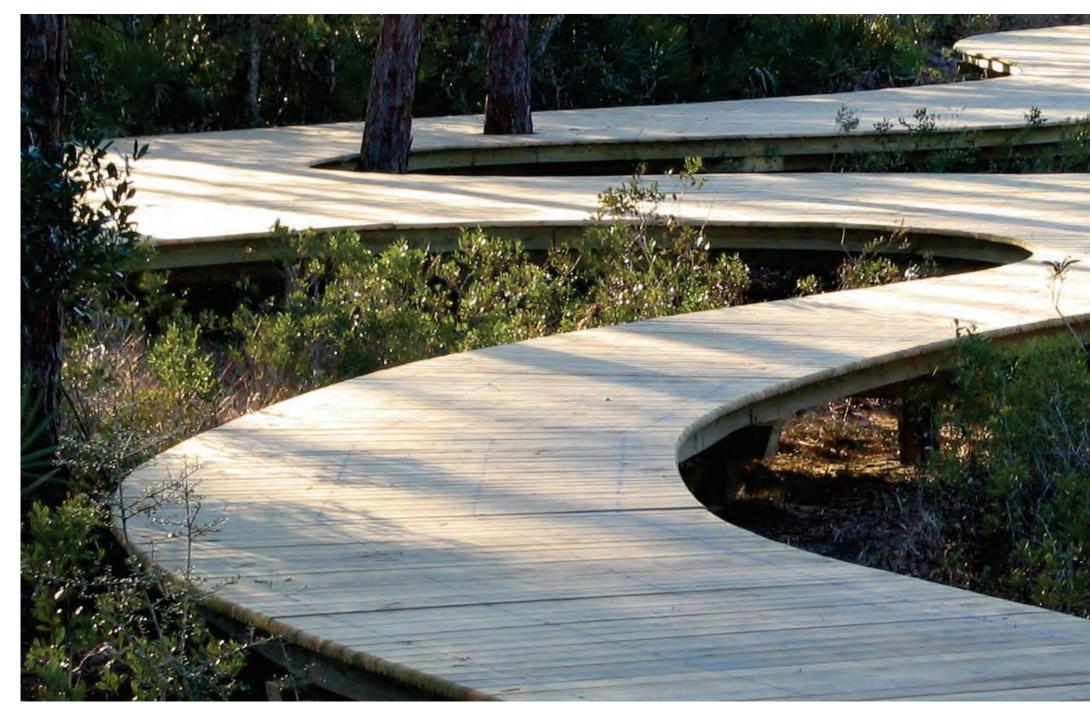
- Stage 1 Library extension and associated works
- ■■■ Stage 2 Carpark and removal of skatepark
- Stage 3 The remainder of the plan.

The master plan will be delivered in stages which will assist with the future programming of works. However, there will be a level of flexibility to deviate from the staging in the event where funding opportunities arise for certain works and/or priorities change

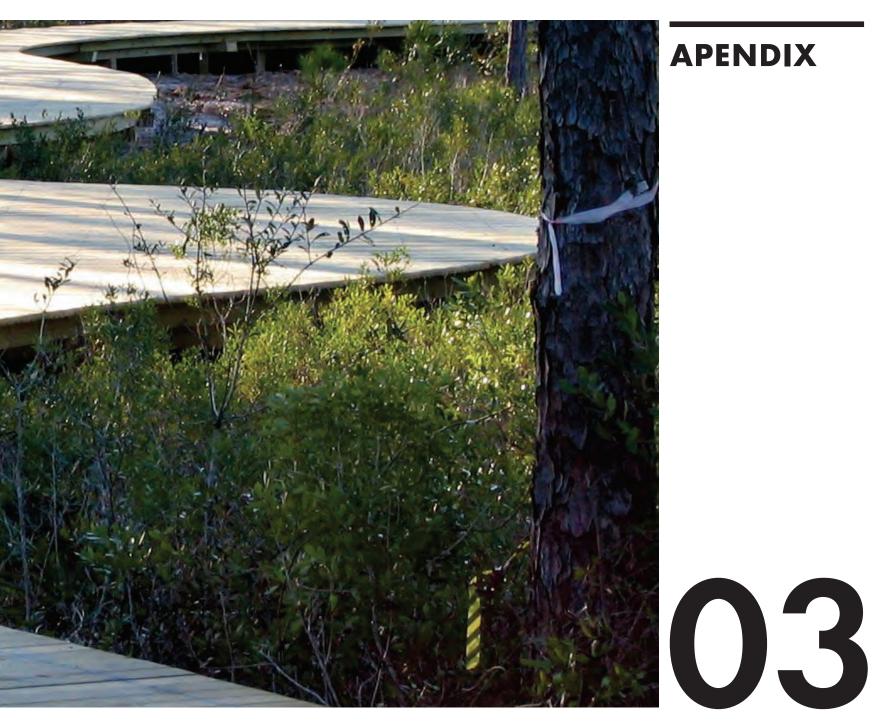


CONCLUSION

This master plan document has been prepared to guide the future of Con O'Keefe and Russell Street Precinct planning and development.



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